

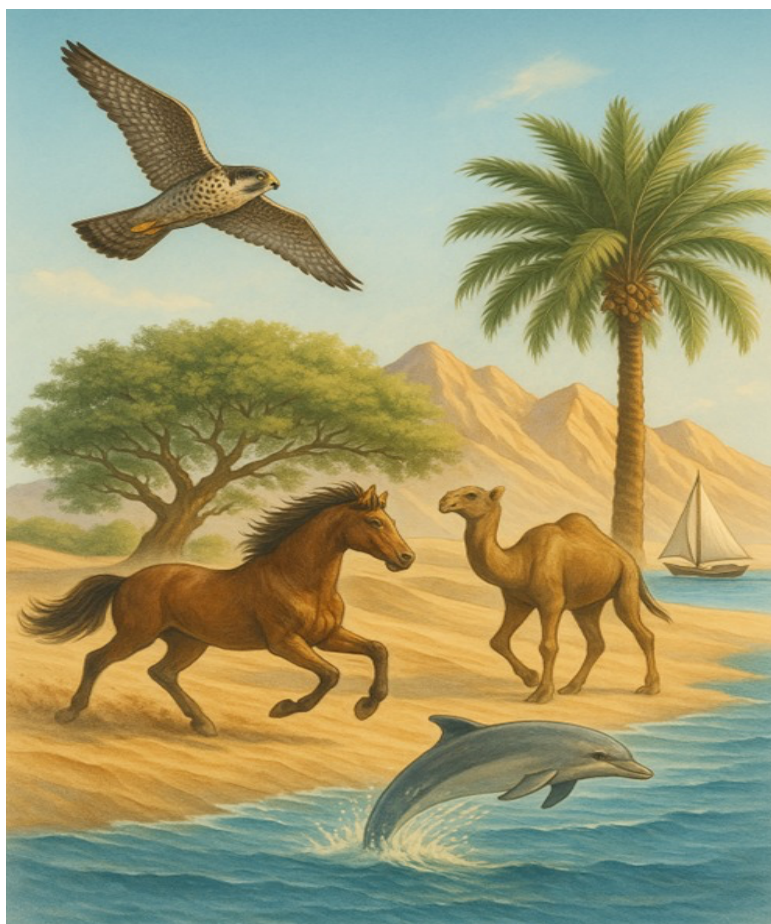


وزارة الدفاع
MINISTRY OF DEFENCE

**CONSEIL INTERNATIONAL DU SPORT MILITAIRE
UNITED ARAB EMIRATES DELEGATION TO CISM**

INVITATION FILE

CISM Board of Directors Meeting 2025/3



**Abu Dhabi - UAE
(14th to 21st October 2025)**

The image is more than a scene—it's a visual narrative blending sports, military values, and Emirati heritage. It shows sports as a form of identity and discipline.

🐎 Horse: Signifies pride and discipline, linked to endurance sports like running and equestrianism.

🦅 Shaheen Falcon: Symbolizes precision and agility, tied to archery and parachuting.

🐪 Camel: Reflects patience and endurance, like in marathons and camel racing.

🌳 Ghaf Tree: Embodies teamwork and rooted collaboration, as in team sports.

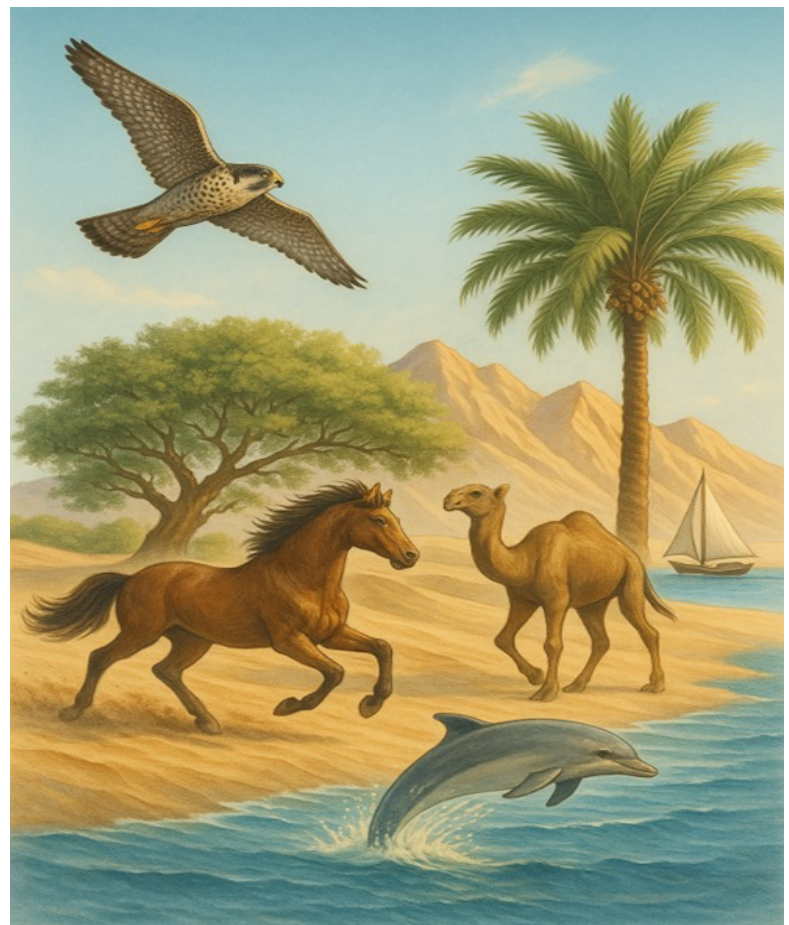
🌴 Palm Tree: Stands for resilience and flexibility, akin to wrestling and volleyball.

🐬 Dolphin: Represents speed and aquatic precision, such as in swimming and rescue.

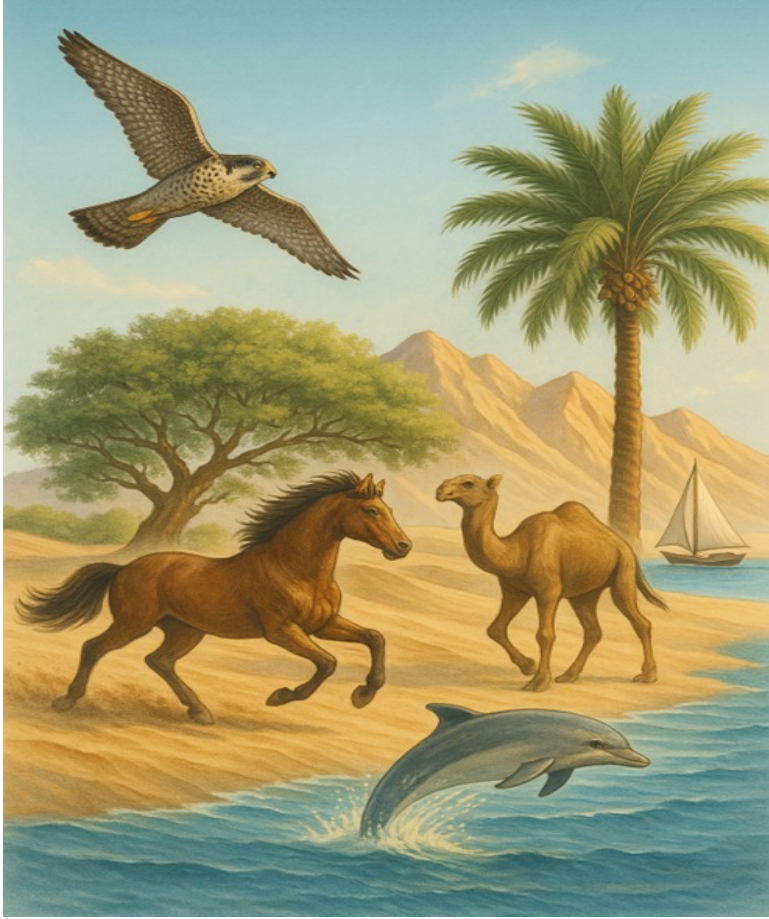
🚤 Wooden Dhow: Evokes maritime tradition and leadership through sailing.

🏔️ Mountains: Represent challenge and willpower, parallel to combat sports.

🌊 Sea: Symbolizes openness, depth, and Emirati maritime identity.



الصورة ليست مجرد مشهد طبيعي، بل تعبير بصري يجمع بين الرياضة، الجندية، والتقاليد الإماراتية، وتؤكد أن الرياضة امتداد للهوية والانتماء.



الفرس: رمز للفخر والانضباط، يمثل رياضات السرعة والتحمل مثل الفروسية والجري.

الشاهين: رمز للدقة والرشاقة، يرتبط برياضات الرماية والقفز المظلي.

الجمال: يرمز إلى الصبر والتحمل، يعكس رياضات التحمل مثل الماراثون وسباقات الهجن.

الغاف: رمز للتعاون والجذور العميقة، كما في الرياضات الجماعية.

النخلة: ترمز للمرونة والثبات، كما في المصارعة والكرة الطائرة.

الدولفين: يرمز للسرعة والدقة في الماء، كما في السباحة والإنقاذ.

المحمل: يعكس تراث الملاحة والغوص والقيادة.

الجبال: تجسد التحدي والصعود، كما في رياضات التسلق والفنون القتالية.

البحر: رمز للانفتاح والعمق والتواصل الحضاري، يعكس هوية الإمارات البحرية.

United Arab Emirates Delegation to CISM
Al Seef Street, 26, Dubai.
United Arab Emirates.
Tel: (+)971552111222
Tel 2: (+)971501000042
E-mail: cism@mod.gov.ae

To: See Distribution List.
Subject: CISM BOARD OF DIRECTORS MEETING 2025/3.
Date: 14th to 21st October 2025.

Dear CISM Family,

It is with great pleasure that I invite you to the CISM Board of Directors meeting 2025/3, which will take place in Abu Dhabi, United Arab Emirates, this October. The BoD meeting will be held alongside the CISM International Symposium, providing a valuable opportunity for strategic decision-making and scientific collective approach inside our organization.

The convergence of these two events reinforces the significance of our gathering. It will allow us to fulfill our statutory duties as Board Members, and to exchange knowledge, strengthen partnerships, and inspire new ideas of positive transformation within CISM. Since the beginning of this mandate, we have focused on sports innovation, enhancing governance, improving transparency, and promoting the professionalization of our structures. These efforts will be central to our discussions in Abu Dhabi, as we assess progress and define new priorities for the future.

I would like to express my sincere gratitude to the United Arab Emirates for their continued support and generosity in hosting this event. The UAE Delegation is a valued CISM partner, and their willingness to welcome us again reflects their deep commitment to our shared values.

I am confident that our time together in Abu Dhabi will be both productive and inspiring, and I look forward to seeing you there as we move forward, united in purpose and spirit.

Friendship through Sport!

Sincerely Yours,



Colonel Nilton Gomes Rolim Filho
President of CISM

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To: See Distribution List.
Subject: CISM BOARD OF DIRECTORS MEETING 2025/3.
Date: 14th to 21st October 2025.

Dear CISM friends,

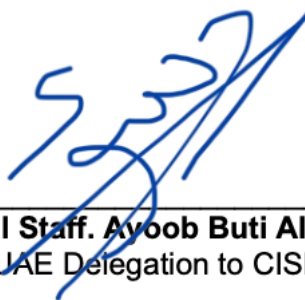
On behalf of the United Arab Emirates Armed Forces, we are honored to invite you to the CISM Board of Directors (BoD) Meeting 2025/3, which will take place in Abu Dhabi, United Arab Emirates, from 14th to 21st October 2025.

This meeting serves as a significant opportunity to assess our strategic progress, review key initiatives, and make essential decisions that shape the future of CISM. Your commitment and contributions continue to be invaluable in advancing our shared mission of promoting military sports and international collaboration.

We look forward to welcoming you to Abu Dhabi, a city known for its rich culture, hospitality, and dedication to excellence in October 2025.

Friendship through Sport!

Sincerely yours,



Brigadier General Staff. Ayoub Buti Al Falasi
Chief of the UAE Delegation to CISM

ENCLOSED:

- Distribution List
- General Program
- General Information
- Annex 1 Preliminary Agreement
- Annex 2 Final Entry

DISTRIBUTION LIST

- CISM President: Colonel Nilton Gomes Rolim Filho (BRA)
- CISM Vice Presidents
 - VP Africa: Major General Maikano Abdullahi (NGR)
 - VP Americas: Major General Delio Rosário Colón (DOM)
 - VP Asia: Brigadier General Rashid Al-Dosari (QAT)
 - VP Europe: Col Dirk Schwede (GER)
- CISM Secretary General: Navy Captain Roberto Recchia (ITA)
- CISM Board of Directors members
 - Africa
 - Brigadier General Elijah Gatere (KEN)
 - Brigadier General Djabou Abdelhak (ALG)
 - Colonel Segá Sissoko (MLI)
 - Brigadier General Brenda Shadi Mutungutungu (RSA)
 - Americas
 - Colonel Steven Rosso (USA)
 - Colonel Nathalie Birgentzen (CAN)
 - Colonel Luiz Fernando Toledo Leal (BRA)
 - Asia
 - Senior Colonel Ke Jiao (CHN)
 - Brigadier General Ali Ibrahim Al-Shaikhi (KSA)
 - Brigadier General Jamshid Fooladi (IRI)
 - Europe
 - Major Jan-Henrik Bäck (SWE)
 - Lt Col Jure Velepec (SLO)
 - Lt Col Christian Lützkendorf (GER)
 - Lt Col Jan Van den Dool (NED)
- CISM Treasurer General: Colonel Sven Serré (BEL)
- President CISM Sports Committees Representative: Lt (GdF) Margherita Magnani (ITA)
- Presidents CISM Commissions (non-Board members)
 - Solidarity Commission: Major General Oleg Botsman (RUS)
 - Sports Science Commission: Lt Col Athinodoros Moschopoulos (GRE)
 - Women in CISM Commission: Major Kagiso Motsisi (RSA)
 - Parasport Working Group: Lt Col Davi Augusto Pavelec Antonio (BRA)
- CISM Headquarters Staff

1. GENERAL PROGRAM

Date	Time	Activity	Place	Dress
Tuesday 14.10.2025	All day	CISM HQ Staff Arrival	Airports Dusit Thani Abu Dhabi Hotel	Casual
Wednesday 15.10.2025	All Day	BoD members Arrival	Airports Dusit Thani Abu Dhabi Hotel	Casual
	Afternoon	Coordination Meeting	Dusit Thani Abu Dhabi Hotel	Class B1
Thursday 16.10.2025	08:00 08:45	Opening Ceremony Official Photo	Dusit Thani Abu Dhabi Hotel	Class A
	09:00 14:00	1 st Session	Dusit Thani Abu Dhabi Hotel	Class B1
Friday 17.10.2025	09:00 14:00	2 nd Session	Dusit Thani Abu Dhabi Hotel	TBD
Saturday 18.10.2025	09:00 13:00	3 rd Session	Dusit Thani Abu Dhabi Hotel	Class B1
	14:00 15:00	Closing Ceremony Gift Exchange	Dusit Thani Abu Dhabi Hotel	Class A
	20:00 22:00	Gala Dinner	Dusit Thani Abu Dhabi Hotel	Class A
Sunday 19.10.2025	TBC	Cultural Day	TBC	Casual
Monday 20.10.2025	09:00 14:00	CISM Symposium Opening Ceremony and 1 st day	Symposium Conference room	Class A Uniform
Tuesday 21.10.2025	All day	Departure for Board members not attending the Symposium	Dusit Thani Abu Dhabi Hotel Airports	Casual

2. Accommodation

All participants will be accommodated at:

Dusit Thani Abu Dhabi Hotel
(www.dusit.com/dusitthani-abudhabi)

14th October – 21st October, 2025

Full board and lodging will be paid by the participants upon their arrival, as follows:

Dusit Thani Abu Dhabi	Single room	160 € / night
	Double room	200 € / night

ATTENTION:

- The booking for the stay must be sent by the participants before 08 September using the **ANNEX 2 form**.
- Payment for the stay can be made by cash or by credit card **in the hotel**.
- The LOC will send you a mail to confirm the booking.
- **The agreed rates will not be granted for bookings in Dusit Thani hotel after the 8th of September.**

Note: Board members who plan to attend the symposium following the BoD meeting are kindly requested to inform us in advance.

For possible early arrivals before 14th October or late departure after 21st October different rates can be applied concerning the hotel.

Unfortunately, we cannot provide medical care and local transportation during the extra stay.

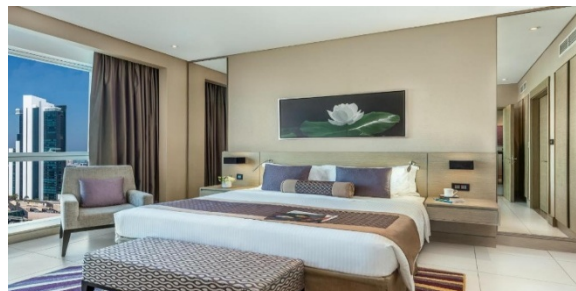
Additional people will not be accepted without official written permission from the Organizers. Inform the additional via FINAL ENTRY.

ACCOMMODATION AND SYMPOSIUM LOCATION PICTURES

Conference Room



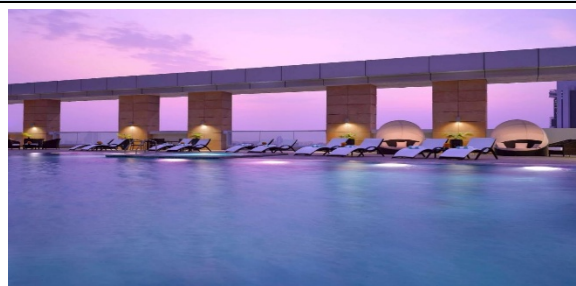
Standard Room



Restaurant



Leisure Area



3. Medical care

The Local Organizing Committee provides medical assistance to the mission members including first aid and transport to the hospital during the BoD Meeting. However, the Local Organizing Committee is NOT responsible for:

- Surgical operation or other special treatments,
- Complicated return transport due to illness/accident,
- Other expenses on account of illness/accident such as compensations, loss of income, etc.

To cover the above-mentioned risk, participants must arrange sufficient insurance in their home countries.

4. Transportation

The cost of travel to the point of arrival in Abu Dhabi, UAE will be in responsibility of each participant as well as the cost of travel from the point of departure back home. The transport from and back to the arrival point (from International Airport to the Main Hotel) will be provided by the organizer.

Points of arrival:

By plane:

Zayed International Airport

Dubai International Airport

5. Customs and Visa Procedures

For information on requirements, please contact the UAE Embassy or Consulate serving your country or our nearest diplomatic representative. Application for a VISA is the responsibility of participating delegations. (**Please scan QR code for more visa inquiries**)



6. Weather conditions

The average temperature in October in Abu Dhabi is 22° to 31° C.

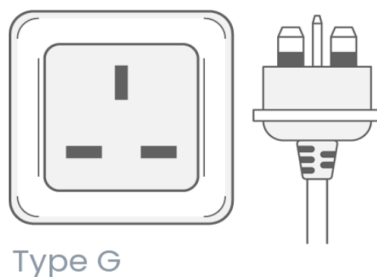
7. Cultural activities

The cultural day will be organized for all participants in Abu Dhabi, as shown in the daily program.

The cultural program will be informed to all participants in a timely manner.

8. Language and Facilities

English will be the official working language.
Free high-speed Wi-Fi will be available throughout the accommodation. United Arab Emirates uses power outlets and plugs of types G. All power sockets in the city provide a standard voltage of 220V with a standard frequency of 50Hz.



9. Entry forms

The preliminary agreement of participation, per Annex 1, must be returned to the LOC (copied to CISM HQ) by **01 August 2025**. The final entry of participation including flight details and accommodation requirements, in accordance with Annex 2, must be returned by: **08 September 2025**.

10. CURRENCY

The local currency is the UAE Dirham "**AED**".

There are many points of exchange:

- Airport
- Banks
- Certified Exchange Shops in Emirates

11. Gift Exchange Ceremony

As part of the tradition in CISM events, the Gift Exchange Ceremony will take place during the Gala Dinner. The Chief of Delegation from the host nation will exchange symbolic gifts with representatives of each attending nation.

12. Point of Contact

CISM BOARD OF DIRECTORS MEETING - LOCAL ORGANIZING COMMITTEE

United Arab Emirates Delegation to CISM

Al Seef Street, 26, Dubai.

United Arab Emirates.

Tel: (+)971552111222

Tel 2: (+)971501000042

E-mail: cism@mod.gov.ae

CISM HEADQUARTERS

Lieutenant Colonel Daniel Laffratta Cardoso

Rue Maurice Liétart, 16B, 1150, Brussels, Belgium

Tel: +32 470 48 03 06 /

E-mail: dca@milsport.one / cism@milsport.one

PRELIMINARY AGREEMENT**TO BE RETURNED BEFORE 01/08/2025**

United Arab Emirates Delegation to CISM

Al Seef Street, 26, Dubai.

United Arab Emirates.

Tel: (+)971552111222

Tel 2: (+)971501000042

E-mail: cism@mod.gov.ae with copy to cism@milsport.one / dca@milsport.one**NATION:****Participation****ONLY BoD Meeting**☐**BoD Meeting & Symposium**☐**Date of Arrival****Mean of transport**

POSITION	RANK	NAME	GENDER	ACCOMODATIONS	
				SINGLE	DOUBLE

DATE

RANK, NAME AND SIGANTURE

Your Contact	Rank/Name	
	Phone	
	E-Mail	

FINAL ENTRY**TO BE RETURNED BEFORE 08/09/2025**

United Arab Emirates Delegation to CISM

Al Seef Street, 26, Dubai.

United Arab Emirates.

Tel: (+)971552111222

Tel 2: (+)971501000042

E-mail: cism@mod.gov.ae with copy to cism@milsport.one / dca@milsport.one**NATION:****Participation****ONLY BoD Meeting**☐**BoD Meeting & Symposium**☐**Date of Arrival****Mean of transport**

	PLACE	DATE	FLIGHT No.	TIME
Arrival				
Departure				

Function	Rank	First Name	Last Name	
Spouse				
Food Preferences	Regular			
	Vegetarian			
	Other			

DATE	RANK, NAME AND SIGANTURE

Your Contact	Rank/Name	
	Phone	
	E-Mail	